MEASURING OUR IMPACT
At the Y we not only teach water safety, we teach youth healthy habits and leadership skills. The below is how we assess them.

**CHARACTER ASSESSMENT**
- Positive Relationships with Adults
- Commitment to Learning
- Positive Peer Interactions
- Leadership Skills

**HEALTH & FITNESS ASSESSMENT**
- Nutritional Knowledge
- Fitness Level
- Physical Skill

**WATER SAFETY TEST**
- Knowledge of Water Safety
- Swim Skill Level

Drowning is the second leading cause of death for children ages 1 to 14 and the rate among minorities is higher than the rate among Caucasians.¹

The YMCA offered more than 50,000 swim lessons in 2011. Learning to swim not only makes communities safer, but also healthier.
Can you measure a miracle?

Can you assign a number to self-confidence?

Can you assess the importance of newfound independence?

Or calculate the lifelong impact of after-school mentors and community role models?

When you’re the Y, you can.
CRADLE TO CAREER

The cradle to career outlook is at the heart of the Y’s approach to strengthening communities. Research shows that in order to achieve long-term impact in community efficacy, you need to develop the individual from infancy to career while being mindful of critical developmental milestones along the way.
In 2011, the Y of Metro Chicago launched an ambitious initiative to measure the real impact of our programs and services on Chicago-area children. We now have quantifiable data that shows how early education improves kindergarten readiness, or how better nutrition not only lowers childhood obesity levels in our communities, but also improves overall performance.

By carefully measuring our impact, we can improve how we work and become even more efficient and effective as Chicagoland’s largest nonprofit serving children and families.

When you support the Y, you know that you are supporting an organization that is uniquely qualified to better the lives of the Chicagoland community. We are embedded in the fabric of the community and are a trusted name in health, fitness and youth development. Through close partnerships with other nonprofits and public entities, we are able to leverage our scale and core strengths to serve more families in more ways than ever before.

When you give to the Y, every dollar of your donation goes directly to the programs and services supporting our mission. And thanks to your contributions, we can continue to fund initiatives like the Black and Latino Achievers (BLA) program, which encourages career and college preparation. The proof is in the numbers: 100% of BLA seniors graduate from high school and 98% of those seniors are accepted to college.

We are proud to say that especially in these difficult economic times, in 2011, your generosity helped us fund more than $4.2 million in membership scholarships and program assistance.

Thank you for making 2011 another incredible year at the Y.

RICHARD H. MALONE
PRESIDENT AND CEO

A. STEVEN CROWN
CHAIRMAN OF THE BOARD
CHARTING CHARACTER DEVELOPMENT
Our goal at the Y is to build character in our children. In all of our programs, we strive to impart the social-emotional skills that will serve youth throughout their lives: teamwork and conflict resolution, honesty and integrity, recognizing and appreciating diversity and differences. With our new survey tools, we can ensure the positive impact of Y programs on Chicago-area youth.

---

12TH GRADE
I am employable.

11TH GRADE
I feel good about my future.

10TH GRADE
I resolve conflicts without anyone getting hurt.

9TH GRADE
I stand up for what I believe in.

8TH GRADE
I resist bad influences.

7TH GRADE
I enjoy reading for pleasure.

6TH GRADE
I do my homework.
Boosting the Impact of Public Schools

A packed crowd, pom-poms waving, players decked out in their school colors and a huge golden trophy waiting for the champion. It sounds like basketball playoffs or the championship football game, but there are no hoops or helmets in sight. Just six teams of beaming Chicago middle schoolers who have trained to compete in the YMCA’s first annual Scholastic Spectacular, a night of academic trivia, school pride and community solidarity.

These are not ordinary Chicago Public School children. These are YMCA Community School students, part of an ambitious citywide initiative to transform struggling Chicago schools into vibrant hubs of community and character development. YMCA Community Schools are open from early morning to early evening, during some school vacations and in the summer. The Y posts a full-time resource coordinator at each school who partners with other Chicago nonprofits to provide academic tutoring, sports and fitness classes, computer and technology training and opportunities for kids to engage with the arts.

The most remarkable part about the Community Schools initiative is how it engages the students on every level—academically, physically, creatively, emotionally and socially. Our goal is to make a lasting impact in the minds and hearts of these children. With our new performance tracking tools, we can see our efforts paying off. Among our Community Schools students, measurements of self-confidence, perseverance and academic achievement are up. Obesity and absenteeism are down.

The data demonstrates the impact of programs like the YMCA Community Schools, but so does that stage full of kids. Six teams in their bright-colored shirts, proud smiles on every face, arms thrown over each other’s shoulders, shiny gold medals around their necks as the audience roars. Thanks to your support, the Y is setting the stage for success.
Feeding the Future

It’s a steamy summer day in Chicago’s historic Bronzeville district as the Greater Chicago Food Depository’s Lunch Bus rolls into the Wabash YMCA parking lot. Kids from up the street come running to get in line for a tasty, nutritious meal—sandwiches, fresh fruit, milk and applesauce—perhaps their only one for the day.

Free school lunch programs don’t extend into the summer, but thanks to a 20-year partnership between the Y and the Food Depository, the Lunch Bus provides meals all summer long.

The bus is one of 17 food programs at 14 Y locations powered by the growing collaboration between the Y and the Food Depository. In addition to the mobile food program, there are Kids Cafés that provide lunches and after-school meals at Y member centers, plus farmer’s markets and food pantries. “Food Depository programs at YMCA locations demonstrate how we are working together to meet the immediate demand while addressing the root causes of hunger,” said Kate Maehr, executive director and CEO of the Food Depository. “When people come over to the Y for food assistance, they also have access to resources that can improve their overall health and give them chances to thrive.”

Our partnership with the Food Depository shows how two great community organizations can leverage their impact through shared resources. As a result, we serve more than 500 breakfast meals every day and more than 800 lunches and dinners across greater Chicago.

15% of eligible children access free meals through summer programs

Not having access to a variety of highly nutritious food is a key risk factor in poor physical health, mental health, developmental outcomes and education outcomes for children. 1, 2

Camp for Everyone

Why do YMCA camps make such a profound positive impact on the lives of young people? Psychologists and child development specialists call it resilience. At camp, even a shy, anxious, angry or physically challenged child finds out what he or she is really capable of achieving.

At camp, children are given the chance to overcome challenges like swimming across the pool and building a campfire. Along with a newfound independence, they gain an appreciation for the interdependence that comes with being part of a caring community.

At the Y, we believe strongly that every child deserves this kind of character-building camp experience, whether they are from the suburbs or the city. In 2011, your generous donations sent more than 1,000 children to camp, where many of them swam in their first lake and saw their first star-filled sky.

2011 brought another summer of firsts at Camp Duncan, home to 18 different YMCA specialty camps for children with physical or mental disabilities. For example, at Camp Independence, 100 children with spina bifida – many of whom had never spent a night away from their parents – spent a week in wheelchair accessible bunks, learning to cook and do their own laundry, making new friends and even participating in a high ropes course.

Thanks to your support, the Y is partnering with more schools, hospitals and nonprofit organizations to ensure that more Chicagoland children can have a life-changing camping experience. As one camp parent told us, “We like the kid we sent you, but we really like the kid we got back.”

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WEIGHT CAN’T WAIT
Childhood obesity has reached epidemic levels, with overweight children suffering from adult conditions like diabetes, high cholesterol and high blood pressure. Through our camps, school programs and member centers, the Y works with kids, parents and physicians to raise awareness of the dangers of childhood obesity and promote physical activity and a healthy diet.
YMCA OF METRO CHICAGO

FY2011 Statement of Activities (IN THOUSANDS)

Revenue

<table>
<thead>
<tr>
<th>Item</th>
<th>UNRESTRICTED</th>
<th>TEMPORARILY RESTRICTED</th>
<th>PERMANENTLY RESTRICTED</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions, United Way, local chests</td>
<td>$ 5,049</td>
<td>$ 3,339</td>
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<td>$ 8,388</td>
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<td>Government funded programs</td>
<td>24,161</td>
<td>–</td>
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<td>24,161</td>
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<tr>
<td>Membership fees</td>
<td>32,637</td>
<td>–</td>
<td>–</td>
<td>32,637</td>
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<tr>
<td>Social, educational and health program fees</td>
<td>25,662</td>
<td>–</td>
<td>–</td>
<td>25,662</td>
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<tr>
<td>Investment income designated for operations</td>
<td>6,937</td>
<td>–</td>
<td>–</td>
<td>6,937</td>
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<tr>
<td>Other revenue</td>
<td>8,145</td>
<td>–</td>
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<td>8,145</td>
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<tr>
<td>Net Assets released from restrictions</td>
<td>2,866</td>
<td>(2,866)</td>
<td>–</td>
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<tr>
<td>Total Revenue</td>
<td>105,457</td>
<td>473</td>
<td>0</td>
<td>105,930</td>
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Expenses

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<th>–</th>
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<td>Program Services</td>
<td>91,756</td>
<td>–</td>
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<td>91,756</td>
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<tr>
<td>Supporting Services</td>
<td>13,871</td>
<td>–</td>
<td>–</td>
<td>13,871</td>
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<tr>
<td>Total Expenses</td>
<td>105,627</td>
<td>0</td>
<td>0</td>
<td>105,627</td>
</tr>
<tr>
<td>Change in net assets before non operating</td>
<td>(159)</td>
<td>473</td>
<td>0</td>
<td>304</td>
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<tr>
<td>Non Operating income (expenses)</td>
<td>(10,971)</td>
<td>122</td>
<td>986</td>
<td>(9,864)</td>
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<tr>
<td>Excess of Revenue Over Expenses</td>
<td>(11,140)</td>
<td>595</td>
<td>986</td>
<td>(9,560)</td>
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FY2011 Balance Sheet (IN THOUSANDS)

Assets

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<tr>
<th>Item</th>
<th>–</th>
<th>–</th>
<th>–</th>
<th>$ 268,049</th>
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</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$ 12,844</td>
<td>–</td>
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<tr>
<td>Receivables</td>
<td>8,208</td>
<td>–</td>
<td>–</td>
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<tr>
<td>Investments</td>
<td>134,994</td>
<td>–</td>
<td>–</td>
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<tr>
<td>Other Assets</td>
<td>1,553</td>
<td>–</td>
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<tr>
<td>Benefit Interest in Charitable Trust</td>
<td>2,447</td>
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</tr>
<tr>
<td>Land, buildings and equipment</td>
<td>108,004</td>
<td>–</td>
<td>–</td>
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</table>

Liabilities & Net Assets

<table>
<thead>
<tr>
<th>Item</th>
<th>–</th>
<th>–</th>
<th>–</th>
<th>$ 268,049</th>
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</thead>
<tbody>
<tr>
<td>Accrued liabilities</td>
<td>$ 24,679</td>
<td>–</td>
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<tr>
<td>Deferred revenue and advances</td>
<td>3,063</td>
<td>–</td>
<td>–</td>
<td></td>
</tr>
<tr>
<td>Debt</td>
<td>66,565</td>
<td>–</td>
<td>–</td>
<td></td>
</tr>
<tr>
<td>Net Assets:</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>161,674</td>
<td>–</td>
<td>–</td>
<td></td>
</tr>
<tr>
<td>Temporarily and permanently restricted</td>
<td>12,068</td>
<td>–</td>
<td>–</td>
<td></td>
</tr>
</tbody>
</table>

Commitment to Cause (IN THOUSANDS)

<table>
<thead>
<tr>
<th>Item</th>
<th>–</th>
<th>–</th>
<th>–</th>
<th>$14,498</th>
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<tbody>
<tr>
<td>Membership Scholarships</td>
<td>$ 3,482</td>
<td>–</td>
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<tr>
<td>Program Fee Financial Assistance</td>
<td>$ 785</td>
<td>–</td>
<td>–</td>
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<tr>
<td>Investment in our Programs and Facilities (Capital Expenditures)</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>$14,498</td>
</tr>
</tbody>
</table>

YMCA of Metro Chicago Statistics

Full-time Staff 628
Part-time Staff 2,896
Board and Policy Volunteers 566
Program and Service Volunteers 6,500+
Program Registrants 190,447
Members (Membership Units) 53,303
Members (Headcount) 140,902
2011 was another record year for donations. Every dollar you give supports critical Y programs and services that lift the lives of others.
Construction, Inc.
The Nalco Foundation
Naperville Bank and Trust
Exchange Club of Naperville
Naperville Jaycees
Cheryl and Jack Neat
Mr. Thomas Lucaccioni
The Niczberg Family
The Northern Trust Company
Claire and Michael O'Grady
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PNC Bank, N.A.
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Sarah Spencer Foundation
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U.S. Bancorp Foundation
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Mr. and Mrs. Craig R. Williams

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$5,000.00 +

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Allied First Bank
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Best Buy Children's Foundation
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The Bruning Foundation
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The Grainger Foundation
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Healthways, Inc
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Naperville Mayor's Charity Fund
Naperville Noon Lions Club
Navistar International Corporation
Alban B. & Edna B. Nixon Fund
Northwestern Memorial Hospital
Novartis Pharmaceuticals Corp
Bridget O'Neill
John and Chrystal Owens
Jane R. Patterson
Jose and Olga Perez
Mr. and Mrs. William D. Provan
Rotary Club Of Naperville
S & C Foundation
The John and Kathleen Schreiber Foundation
Ray and Mary Schulte
Sidley Austin LLP
The Siragusa Foundation
Six Flags Entertainment
Donald A. Smith
State Bank of India
State Farm
Phil Stewart
Stefani's Children's Foundation
Mr. and Mrs. Paul Swigos
Mr. Joseph E. Tilson

United Way of Greater McHenry County
UPS
Mr. and Mrs. Charles Weigel, Jr.
Ms. Kathrine A. Wolanyk
YMCA Guides
YMCA Network Council of Nation Chiefs

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Mr. and Mrs. William C. Mitchell
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Monterey Security Consultants, Inc.
Motor Werks BMW
Vince Neri Power Rodding & Sewer Repair
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Mr. and Mrs. Alan D. Nesburg
Mr. and Mrs. Kevin Neuman
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Northwestern Memorial Foundation
RaoDell and Daniel Pancake
Peabody Cole Sales LLC
Per Se Group
Allan E. Power Plumbing and Heating
Prairie Trails Federation
Professional Insurance Producers,
Incorporated
Rico Enterprises, Inc.
Mr. John Rico
John Reeser III
John C. Roesser Youth Development Foundation
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Kathy Weitmann
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Maureen Culhane
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Morgan Stanley Cybergrants, Inc.
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Linda Dean
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Krista and Ted Reddington
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The Renee and Edward Ross Foundation
Riverside Kachina Tribe Adventure Guide Program
RMB/Paragon
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Alfred Roberts
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Rotary Club of Downtown Naperville
Rotary Club of Elmhurst
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Steven and Shen Ryan
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Sahara Enterprises, Inc.
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Naomi and Jerry Senser
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The Shatrali Family
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Sikich LLC
Frank and Kay Slocumb
Jill and Stephen Smart
Gregory and Anne Smith
Solomon Cordwell Buenz & Associates
Robert Somers
Spina Bifida Association of Illinois
St. Peter and Paul Church
St. Luke’s Lutheran Church
Jordan Stiles
Jim and Wanda Stogsdill
Gary Stone
Gregg Straumann
Mollie and Jon Stromberg
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Superior Chimney Services Corp.
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Roy and Cathy Sutherland
Swish Dreams Sports and Education Foundation
Margaret and Richard Sykes
Mr. and Mrs. Joseph Takash
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Francis E. Thornton Perpetual Trust
Charles Tilson
Douglas and Jenny Toft
Mr. Richard P. Toft
John and Sharon Tolomeo
Mr. and Mrs. Sean F. Toohey
Traverso’s Restaurant
Jeremy Tworek
U.S. Equities Realty, LLC
Thomas and Roxanne Ujiye
United Methodist Foundation of Northern Illinois Conference
United Way of Central Indiana, Inc.
United Way of Southeastern Pennsylvania
UNUM Group
Urban Rock Community Church
Laura Van Blaricom
Ramon Vazquez
Charlene B. and Randall G. Vickery
Village Hawthorn Woods
Village of Oswego
Vining Sparks
Vulcan Materials Company
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Katherine Wall
Chris L. Warning
Sarah and Daniel Weber
Ken and Valerie Weigand
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Robert C. Wessels, Jr.
Robert and Julia Wettermann
Tom and Carla White
Jim and Susan Wiemeyer
Wight & Company
John Wightkin
Mr. G. Hudson Wirth
Wolffson Family Foundation
James and Renee Wood
Robert Woods
Yig Snake Tribe Adventure Guide Program
Edward Zabrocki
Michael Zalewski
$500-5999
$500.00
Patricia and Bob Achilles
Alene and Mark Ackerman
Ivona and Mark Adkins
Caryn and Jon Africk
Bill and Stephanie Annicella
Anonymous
David and Suzanne Augustyn
All Points Media
Alpine Management Company
American Quality Schools Corporation
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David Amyadik
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