Today’s environmental considerations are the foundation of tomorrow’s ecological landscape. This annual report celebrates our accomplishments in a responsible way, but also in an engaging interactive manner that minimizes our carbon footprint.

www.ymcachgo.org
With each click, you’ll navigate the year’s highlights and be introduced to new or expanded collaborations that allow us to better fulfill our mission promise.

Our goal is to virtualize and viralize the Y, to cross borders, bridge gaps and expand our mission reach through strategic partnerships. Each year, we clearly see growing need in our region and keep pace with our growing presence that can only be supported through growing philanthropy.

Because of your support, there’s a kid out there who will try something new. He’ll go to camp and write postcards home. She’ll take a chance and take the plunge. They’ll do what they’ve always wanted to do, something small to us and immeasurable to them. A family will spend time together. A parent won’t have to worry. Someone who depends on us will still find us there.

We remain committed to serving those in most need of our programs and services. Quite often, we are the one thing that people can count on. People know the Y does the right thing for our neighborhoods, our cities and our country.

We thank you for your past and continued support of our mission and the employees that deliver that mission each and every day. Your support has impacted someone you may never meet but rest assured that you made the impossible possible for that person.

One life at a time, one day at a time, one Y at a time, we are the place where everyone can find and achieve their potential.
Each day, the Y is the place where everyone can belong, as a member, client, resident, camper, volunteer or donor. Each day, the Y meets the ever-changing needs of the Chicagoland area and adapts its programs and services. While the method in which we deliver our mission may change over time, the underlying commitment to the region is as steadfast as our core values.

Each day, YMCA camp is a transformative experience for children of all backgrounds. The central theme of camping, as reinforced by camp counselors and staff, is to create an inclusive community that proactively builds connections among campers. Camp can be a much-needed safe haven for youth who are often overlooked and not included. The Village Foundation and the Y forged a partnership to establish Camp Independence, a unique, year-round retreat and habilitation center to serve children with neurological conditions such as spina bifida, cerebral palsy, brain tumors and spinal cord injuries. As children with extensive medical needs spend time with others who face similar situations and cope with the challenges their conditions present, their camp experience helps them transcend any medical, social or emotional hurdles. Together, we give campers the resources and skills needed to establish independence, create peer relationships, set personal goals, and make a positive impact in their lives and in the world around them.

go to next page >
Each day, the Y enters communities that have tremendous need. Similar to its approach more than 20 years ago in the Cabrini-Green neighborhood, the Y hopes to make its mark in the West Humboldt Park community. That area has been dealt a hard hand. Almost 50 years ago, that neighborhood experienced a fire at Our Lady of Angels School that took the lives of 92 children and three nuns. Since the fire, the community has experienced many hardships, including rising murder rate and widespread drug use. Lacking the resources to deal with these issues, residents have found it difficult to lead normal, active lives—until recently. The YMCA broke ground to rebuild Kelly Hall, the recreation center formerly used by Our Lady of Angels School located at Chicago and Hamlin. By working with the Greater Chicago Food Depository and the Archdiocese, the Y will be able to offer a Kids Café, hot meals five days a week to children and a food pantry. During such difficult times, our communities prove that the spirit of hope is not lost.

Each day, the Y understands that a community is not just bound by geography but by shared interests and common needs. One of the fastest-growing communities in Chicagoland and in the nation is our aging population. According to the Administration on Aging, one of every eight people in the United States is older than 65, which represents a dramatic increase in the number of people who are living longer and who need health care, housing and wellness opportunities. In response to this increased demand for older adult services, the Y of Metro Chicago repurposed the South Suburban YMCA as a program facility for seniors and opened the Jesse Jackson, Jr. Senior Housing Center in Harvey. These 120 new units allow us to offer older adults the benefits of independent living while still enjoying the companionship of their neighbors through the Y programs we offer, whether it’s a movie night or a fitness class. By listening to a community’s needs, we were able to continue delivering our mission with greater focus.
Every day, the Y offers programs to build character and promote healthy lifestyles, tailored to each neighborhood’s needs.

Every day, there is a moment of stillness that’s broken only by the sound of our thoughts. A list of things to do. The things you cannot forget. A sense of urgency expressed in hurry or by racing thoughts. The YMCA’s community schools initiative gives parents the peace of mind to know their child is in a structured after-school environment, where learning does not end when the bell rings. The best learning starts then. We give children access to programs through the year and open a world of opportunities to them. A community school gives them a safe place to belong and a safe place to become. Summer programs take them on field trips to enjoy a lakefront they may have never seen, meet Sue up close or marvel at our city’s landscape. More importantly, we show them a new horizon and challenge them to dream bigger dreams.

Every day, we must find the silence within to hear our true voice. Can you take a step in the right direction? Can you go down a new path? Kenny Ruiz’s day starts when most of ours end. He hits the toughest streets in Chicago…and faces even tougher odds. His work isn’t a job; it’s a mission—to save lives through the Y’s Street Intervention Program. Sometimes, it takes him years to reach one youth and earn their trust. It’s well worth his effort and long nights that fade into daylight, if it means he can help that person leave a gang. In 2007, he saved 18 youth from gang activity. He leads them to understand that who they can become is far more important than who they are today. Our potential is infinite.
Every day, if you steady your thoughts and are brave enough to listen, you can visualize your potential and not feel intimidated by what seems unattainable. Parenting a newborn while trying to further your education, make ends meet and stretch the minutes in every day to accomplish everything that has to get done is a seemingly insurmountable challenge. The West Side Future YMCA’s Teen Parent Services Program (TPS) helps teens continue their postsecondary education or vocational training, connect with community resources such as nutrition programs, and get preventive health care for themselves and their family. Combining the strengths of various resources allows us to address many of the challenges low-income pregnant or parenting teens face. In 2007, and for a second consecutive year, TPS was recognized by the Illinois Department of Human Services for program excellence.

Every day, we realize that this generation will achieve what we scarcely dreamed when we were their age. Their mind expands to the furthest reaches of their potential. Nothing should hold them back. Their talents are evidenced in their daily lives—through art, through writing, through sports, through a host of opportunities the Y provides. Camp Duncan YMCA combines our camp expertise with specialized clinical attention to offer Tourette Syndrome children the camaraderie that camp fosters. It is a place where differences are celebrated. It’s a place where personal changes can occur overnight after an honest conversation with a new friend or over a traditional camp fire. Our specialized and medical camps enable kids to better understand one another in a safe and nurturing setting, far from judgment or curiosity. It’s where kids can be kids, no matter who they are or where they come from. What matters is who they will become and where they are going.
Today, the Y is the philanthropic organization in Chicagoland that helps people find their potential, supports families, connects neighbors and nurtures communities. There is no telling how much more we can achieve and we are ready to write that future with your support.

One day, you’ll be comfortable just sitting still. One day, you’ll find inner peace in the most unexpected places and realize that silence represents an infinity and not an abyss. That’s what many people find at their first camp experience—a silence that is broken only by nature’s voice. Camp Nawakwa YMCA is located in one of the most pristine areas of the north woods in Wisconsin where, if you’re lucky, you’ll see the most impressive Big Dipper you can imagine. Soon, more people will be able to enjoy this beauty. Camp Nawakwa broke ground in 2007 for the Bridge Builder Retreat Center, a $400,000 investment in the camp, that will open in 2008 and accommodate up to 24 people. Soon, you’ll have the most marvelous view of the world, the private shores of Lac du Flambeau, Wisconsin.

One day, you’ll be brave enough to help others. One day, you’ll have enough strength for two. One day you’ll be the person others want to become. The ICompete program at the Buehler YMCA works with children, from kindergarten through 6th grade, in northeast Palatine who do not have healthy or safe extracurricular alternatives. Many of the ICompete children live in areas where disturbances, gang activity and loitering are prevalent. All too often, people don’t realize that urban problems spilled into the suburbs long ago and the need for our mission stretches our geographic boundaries. This program, in cooperation with the Palatine Park District, Palatine Opportunity Center and School District 15, introduces children to arts, allows them to participate in sports and fosters academic growth by pairing a child with a high school student who can act as a mentor and role model.
One day, you’ll make the right choices without even thinking about it. One day, you’ll remember the first time you rode your road bike in cleats and remember how cumbersome the old mountain bike felt. One day, you’ll be anxious for an open road to help you cope with stress. One day, you’ll believe that today’s sports adventure will become your sport and your habit. That’s exactly what we hoped to provide 225 day campers and teen campers each week at the Indian Boundary YMCA. Thanks to a significant gift from the Ronald L. McDaniel Foundation, the Y conducted a Healthy Kids Camp, led by nutritionists, dietitians and sports experts that provided them the necessary education to start making smart choices. One in three of the children in the Healthy Kids Camp was either overweight or in danger of being overweight. This mirrors national statistics and underscores the importance of providing children leisure skills, opportunities to experience new things they can do forever, from swimming to biking to running, coupled with other healthy lifestyle choices.

One day, you won’t mind the steep climb because you’ll focus on the journey. One day, you won’t be out of breath but your accomplishments will take your breath away. The Robert Wood Johnson Foundation funded the Active for Life program with a $1 million grant and the five-year program has just concluded. More than 900 individuals age 50 and older participated in the six-month, telephone-based lifestyle behavior change program. Almost 60 percent of the participants had one or more major risk factors, such as high blood pressure, arthritis and diabetes, and almost 70 percent led sedentary lifestyles. At the end of the program, all participants led active lifestyles and 91 percent would recommend the program to a friend. Active for Life findings will help us refine our program offerings to engage more adults in physical activity and help them reduce the risk of heart disease and other conditions related to aging. It’s never too late to take the first step towards wellness.
outcomes

Connecting its mission to real outcomes, the YMCA of Metro Chicago is invested in the future of the Chicagoland region.

click to see detailed statistics:
- statement of activities/financial position
- public support and other revenue/total expenses
- total net assets

<table>
<thead>
<tr>
<th>day one introduction</th>
<th>each day the place, the people</th>
<th>everyday the lifestyle</th>
<th>one day the future</th>
</tr>
</thead>
<tbody>
<tr>
<td>the outcomes</td>
<td>board of managers</td>
<td>leadership</td>
<td>donor partners</td>
</tr>
</tbody>
</table>
The YMCA of Metro Chicago ended 2007 with the strongest balance sheet in its history. A $57 million increase in net assets was recognized thanks primarily to gains from two property sales and investment earnings.

Proceeds from the property sales were reinvested in the Endowment, resulting in total investments in excess of $170 million. A portion of the increased investment earnings generated by these funds will be used by the Association to improve its buildings and infrastructure. This increased Endowment provides the base for continued financial stability into the future.

The year ended with a surplus of $132,000 in unrestricted operating funds and a change of ($225,000) in temporarily restricted funds for a net deficit of ($92,000).

### Statement of Activities

<table>
<thead>
<tr>
<th></th>
<th>2007 Total</th>
<th>2006 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public support</td>
<td>24,554,678</td>
<td>27,168,217</td>
</tr>
<tr>
<td>Revenue</td>
<td>58,623,709</td>
<td>58,779,085</td>
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<tr>
<td>Total public support and revenue</td>
<td>83,178,387</td>
<td>85,947,302</td>
</tr>
<tr>
<td>Total expenses</td>
<td>83,270,467</td>
<td>84,223,047</td>
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<tr>
<td>Public support and revenue in excess of (less than) expenses before other income</td>
<td>(92,080)</td>
<td>1,724,255</td>
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<tr>
<td>Total other income including other comprehensive income</td>
<td>56,810,659</td>
<td>17,626,582</td>
</tr>
<tr>
<td><strong>Change in net assets</strong></td>
<td><strong>56,718,579</strong></td>
<td><strong>19,350,837</strong></td>
</tr>
<tr>
<td>Net assets at beginning of year</td>
<td>132,372,856</td>
<td>113,022,019</td>
</tr>
<tr>
<td>Net assets at end of year</td>
<td>189,091,435</td>
<td>132,372,856</td>
</tr>
</tbody>
</table>

### Statement of Financial Position

<table>
<thead>
<tr>
<th></th>
<th>2007</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current assets</td>
<td>28,191,689</td>
<td>20,008,246</td>
</tr>
<tr>
<td>Investments</td>
<td>170,955,555</td>
<td>114,331,939</td>
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<tr>
<td>Property and other assets</td>
<td>119,135,042</td>
<td>131,354,187</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>318,282,286</strong></td>
<td><strong>265,694,372</strong></td>
</tr>
<tr>
<td>Current liabilities</td>
<td>18,454,583</td>
<td>18,318,222</td>
</tr>
<tr>
<td>Other liabilities</td>
<td>110,736,268</td>
<td>115,003,294</td>
</tr>
<tr>
<td>Total net assets</td>
<td>189,091,435</td>
<td>132,372,856</td>
</tr>
<tr>
<td><strong>Total liabilities and net assets</strong></td>
<td><strong>318,282,286</strong></td>
<td><strong>265,694,372</strong></td>
</tr>
</tbody>
</table>
Public support and revenue

- Government-funded programs: 19,146,528
- Contributions: 3,170,709
- United Way: 2,237,441
- Total public support: 24,554,678

Other public support

- Membership fees: 28,270,314
- Program fees: 17,150,442
- Residence income: 6,679,779
- Interest and other investment income: 6,429,261
- Miscellaneous: 93,913
- Total other revenue: 58,623,709

Total public support & revenue: 83,178,387

Expenses

- Program services: 70,735,112
- Management & general: 10,783,805
- Fundraising: 1,751,550
- Total expenses: 83,270,467

Public support & revenue less than expenses before other income: (92,080)
<table>
<thead>
<tr>
<th>Year</th>
<th>Total Net Assets</th>
</tr>
</thead>
<tbody>
<tr>
<td>2003</td>
<td>107,681,084</td>
</tr>
<tr>
<td>2004</td>
<td>107,536,334</td>
</tr>
<tr>
<td>2005</td>
<td>113,022,019</td>
</tr>
<tr>
<td>2006</td>
<td>132,372,856</td>
</tr>
<tr>
<td>2007</td>
<td>189,091,435</td>
</tr>
</tbody>
</table>
We firmly believe that the sign of a strong organization is in its volunteers’ level of engagement—people that support our cause, not because they have to but because they want to. People that believe in our ability to be a change agent and want to play a role in those accomplishments.

Board of Managers

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Partner
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General Partner
Henry Crown and Company

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General Partner
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Bank of America

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Commerical Real Estate
Charter One

Dawn Schiller Livingston

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Director
Mission of Our Lady of the Angels

Pedro Martinez
Chief Financial Officer
Chicago Public Schools
Our leadership team members represent the YMCA mission in the communities we serve and advance that mission daily through their discipline, commitment and compassion.
Leadership Team

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President and Chief Executive Officer

Stephen S. Dahlin
Executive Vice President and Chief Operating Officer

Kathleen Hechinger
Executive Vice President and Chief Financial Officer

Kimberly J. Kiser
Senior Vice President of Camping

Marie Trzupek Lynch
Executive Vice President of Human Services

Mike Madden
Executive Vice President and Chief Information Officer

Lynn Norman
Vice President and General Counsel

Ray Vázquez
Executive Vice President of Government Relations

Charmaine M. Williams
Senior Vice President of Human Resources

Membership, Program and Housing Centers

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Executive Director

Phyllis Flynn
Board Chair
Telecommunication
United States Postal Service

Buehler YMCA
Laura J. Brown
Executive Director

Susan Slater
Board Chair
President
Corvus International, Inc.

Elmhurst YMCA
Maureen McCarthy
Executive Director

Sarah Diamond
Board Chair

Emil Jones, Jr. Senior Housing
Cherese Ledet
Senior Director

Foglia YMCA
Carrie Wall
Vice President of Operations

Sean Nelson
Executive Director

Fred C. Matthews, III Senior Housing
Cherese Ledet
Senior Director

Grayslake YMCA
Angie Flesch
Operations Director

Greater LaGrange YMCA
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Vice President of Operations and Executive Director

Daniel Hennebry
Board Chair
President
First National Bank of La Grange

Hastings Lake YMCA
Katie Wall
Operations Director

High Ridge YMCA
Jill J. Grimshaw
Executive Director

Independence Place
Peter G. Sari
Executive Director

Indian Boundary YMCA
Barbara Taylor
Vice President of Operations and Interim Executive Director

Alan Allphin
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Vice President
ISMIE Mutual Insurance Company

Irving Park YMCA
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Kevin Neuman
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Managing Director
VerveLife

Jesse Jackson, Jr. Senior Housing
Cherese Ledet
Senior Director

Lake View YMCA
H. Brian Page
Executive Director

Ryan VanMeter
Board Chair
Management Consultant
JRB & Company

Lattof YMCA
David Rodriguez
Executive Director

Dean Walsh
Board Chair
Consultant

Lawson House YMCA
Lisa Boulden Williams
Executive Director

Dennis P. Quinn
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President
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Leadership

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Vice President of Operations and Executive Director

Amy Carbone
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McCormick Tribute YMCA
Jeannette Robles
Executive Director

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President and Publisher
Cafe Media, LLC

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Leslie Hampton
Senior Operations Director

Rauner Family YMCA
Martha L. Gutierrez
Executive Director

Edward Velasquez
Board Chair
President
Velasquez Automatic Music Company, Inc.

South Chicago Senior Housing
Cherese Ledet
Senior Director

South Chicago YMCA
Shelly A. Butler
Executive Director

South Side/Wabash YMCA
Cherita Ellens
Executive Director

Terri A. Johnson
Board President
Vice President of Policy and Advocacy
Jane Addams Hull House Association

South Suburban Senior Housing
Cherese Ledet
Senior Director

Elliot Johnson
Board Chair

West Communities YMCA
Roesander C. Lane
Executive Director

Human Service Centers

YMCA Children’s Services
Bowen YMCA, Garfield YMCA,
High Ridge YMCA, Logan Square:
First Lutheran, Marshall YMCA,
McCormick Tribune YMCA, North Lawndale YMCA, Rauner Family
YMCA, South Chicago YMCA,
South Side YMCA, Wabash YMCA

Dorothy Cole-Gary
Senior Director of Operations

YMCA Community Schools Program
Arthur A. Libby Community School, John Whistler School, KIPP
Ascend Charter School, LEARN
Charter School, Morton School of Excellence, Murray Language
Academy, Richard J. Oglesby
Elementary, Robert H. Lawrence
Elementary, Ryerson Community School

Sharon Covey
Director of Community Schools

YMCA Street Intervention
Kenny Ruiz
Executive Director

Third Age YMCA Senior Homecare
Margaret Purnell
Executive Director

West Side Future YMCA
Laura Y. Pleasants
Executive Director

YMCA Alliance
Laura Y. Pleasants
Executive Director

Charles A. Krugel
Board Chair
Attorney-at-Law

YMCA Network
Peter G. Sari
Vice President of Human Services and Executive Director

Resident Camps

Camp Duncan YMCA
Kimberly J. Kiser
Senior Vice President of Camping

Arthur W. Catrambone
Board Chair
President
Coldwell Banker Stratford Place

Camp MacLean YMCA
Brian Enberg
Executive Director

Jim Mulbrand
Board Chair
Supervisor
Social Security Administration

Camp Nawakwa YMCA
Kirby Petersen
Executive Director

Jim Arentd
Board Chair
Physical Education Teacher
Rhodes School District

Camp Pinewood YMCA
Erik Bengston
Executive Director

Kent Dean
Board Chair
Attorney-at-Law
Donor Partners

The YMCA of Metro Chicago celebrates the role of generous individual, corporate and foundation donors, as well as the United Way, in advancing YMCA services throughout the metropolitan area. Also, we thank the many City of Chicago, suburban, State of Illinois and federal government agencies that partner with the YMCA.

In addition, many organizations and individuals made valuable in-kind donations to the YMCA during 2007. These partners participated in volunteer projects at our centers or donated goods and services for use in the community. Their in-kind contributions played an essential role in strengthening YMCA service throughout Chicago and its suburbs.

All of our donors have partnered with the YMCA to advance our mission and to promote our core values of caring, honesty, respect and responsibility.

YMCA of Metro Chicago 801 North Dearborn Street, Chicago, IL 60610  www.ymcachgo.org